

Hexion Inc. 180 East Broad Street Columbus, OH 43215 hexion.com

# Hexion TCFD Index

#### Governance

Disclose the organization's governance around climate-related risks and opportunities.

a. Describe the board's oversight of climate-related risks and opportunities.	Hexion's Board of Directors guides the company's strategic planning regarding Environmental, Social, and Governance (ESG) risks and opportunities through quarterly discussions about various ESG topics and progress toward goals. These topics include climate change and greenhouse gas (GHG) emissions. The Board has overall responsibility for our sustainability efforts, vision, policy, and strategy, including climate- related matters.
	Hexion is working to incorporate climate-related issues into strategy and planning processes. For example, we have added a financial threshold to our capital expenditure process that, when surpassed, requires a GHG emissions estimate of the project, along with actions taken to minimize the impact. We are also building a mandatory GHG emissions assessment into our acquisition, divestiture, and overall business development process. Our Board will consider these emissions assessments when reviewing and guiding future business objectives, strategies, plans, and policies.
b. Describe management's role in assessing and managing climate- related risks and opportunities.	Hexion utilizes a committee approach to develop our sustainability framework and corporate focus areas. Our Sustainability Steering Team consists of leaders from every Hexion business and function, thus ensuring input is received from, and flows back to each team in the organization. This functions to facilitate the integration of lifecycle thinking across Hexion. Within this Sustainability Steering Team exists a sub-group comprising leaders from our manufacturing, engineering, procurement, supply chain, and environmental health and safety (EHS) functions, focusing specifically on climate-related topics such as climate change and GHG emissions. Members of this sub-group were explicitly chosen due to their involvement in GHG emission management.
	Hexion's Executive Leadership Team (ELT) serves as the higher-level sustainability committee within our company. Our Senior Vice President of Environmental, Health & Safety and Chief Sustainability Officer is responsible for providing our ELT and Chief Executive Officer with sustainability updates, and for ensuring timely and accurate climate- related information flows continually up to the Board level.



### Strategy

Disclose the actual and potential impacts of climate-related risks and opportunities on the organization's businesses, strategy, and financial planning where such information is material.

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a. Describe the climate-related risks and	When considering climate-related risks and opportunities, Hexion utilizes the following time horizons.
opportunities the organization has identified over the short, medium, and long term.	<ul> <li>Short-term: present-day – 2030</li> <li>Medium-term: 2030 – 2050</li> <li>Long-term: 2050 – beyond</li> </ul>
	In 2022, Hexion undertook a screening process to understand the climate-related risks and opportunities that might impact our business. Beginning with an International Summit in April, leaders were surveyed about input on the present and future state of Hexion's climate-related risks and opportunities. The survey identified 77 risks and opportunities, from which 43 aggregated risks and opportunities were evaluated. Some identified risks and opportunities are listed below.
	<b>Risks</b> <b>Policy and legal:</b> The nature of our business exposes us to potential regulatory burdens under carbon pricing schemes that may come into effect in the future. This would manifest as an additional operating cost. Additionally, in many countries where we operate, GHG emission-limiting legislation has been passed, proposed, or considered, including capping and trading emissions credits. Existing and future GHG legislation and regulation in the jurisdictions in which we operate could negatively impact our future results from operations through increased production costs.
	<b>Input costs:</b> Hexion has considerable exposure to input price volatility from carbon-intensive materials. In particular, rising energy, fuel, and feedstock prices could pose significant risks to Hexion's operations.
	Market: Hexion risks losing share-of-wallet with key customers if our emissions reductions do not meet the standards of customers seeking to decarbonize their supply chain.
	<b>Physical-acute:</b> Extreme weather events associated with climate change have the potential to result in production interruptions, particularly concerning our southern U.S. operations near the Gulf Coast. Such events could cause production delays, raw material supply delays, and other disruptions, negatively affecting our operations.
	Opportunities Sustainable products: Hexion sells various products that may see growing markets in higher-ambition climate scenarios. For example, our



		esives used in the buildir		narket	
	contribute to reduced emissions from building materials. Energy efficiency: Taking advantage of existing and future opportunities for increasing our manufacturing plants' energy and material efficiencies would lead to a smaller GHG footprint, reduced regulatory exposure under carbon pricing mechanisms, and a competitive advantage relative to peers.				
	review in our scen were assessed un about what energy transition limiting v	pportunities initially evalu ario analysis process. The oder scenarios that prese y and emissions might lo warming to well-below 2 aggregated and asses	nese risks and oppor ented quantitative pos ook like in a low carbo °C. Identified risks ar	tunities ssibilities on nd	
b. Describe the impact of climate- related risks and opportunities on the organization's businesses, strategy, and financial planning.	financial planning. regulations could in operate our busing emissions estimate divestiture, and ow opportunity integra also announced, a new products hav As part of our 202 opportunities were costs of the risks a	es climate-related issues For example, global clin negatively impact our re ess. We are adding a fin es of projects in our cap verall business developm ation into our business p and our making progress ing at least one sustaina 22 scenario analysis proc e quantified under variou and benefits of the opport	hate change legislatic sults or limit our abilit ancial threshold to tri ital expenditure, acquinent process. Other r planning is ongoing. Y against, a goal of 10 able attribute by 2030 cess, select risks and s climate scenarios. ortunities relative to a	on and y to igger GHG uisition, isk and We have 00% of our 0. The annual 2030	
	Risks				
	Category	Specific Risk	Scenario(s) Used	Cost	
	Policy and legal	Carbon pricing	Bespoke, NZE	\$11MM	
	Input costs	Petrochemical feedstocks	STEPS, SDS	\$88MM	
	Market	Sustainable product demand	SBTi (WB2D, 1.5D), Bespoke	'\$68MM	
	Opportunities				
	Category	Specific Opportunity	Scenario(s) Used	Benefit	
		Cement	STEPS, APS, NZE	\$60MM	
	Sustainable	Hexafloat	STEPS, SDS	<\$0.1MM	
			STEPS, APS, NZE	Q 2 5 N AN A	
	products	OSB resin		\$35MM	
	Energy efficiency	ArmorBuilt General	RCP (2.6, 6.0) STEPS, NZE	<\$0.1MM <\$0.1MM	



	Scope 2 emissions, direct and indirect GHG emissions from operations and consumed energy. Scope 3 emissions, associated with all other aspects of our business, are also being reviewed. We have set several corresponding targets and interim actions to help us meet our goals. A significant amount of our input costs are passed on to our customers; therefore, our value chain is incentivized to collaborate with us on GHG emission initiatives and opportunities.
	Additionally, we strive to protect against climate change throughout our business lifecycle by optimizing our processes, using natural resources efficiently, and enhancing our products and technologies with the latest innovations.
c. Describe the resilience of the organization's strategy, taking into consideration different climate- related scenarios,	Hexion's 2030 GHG emissions reduction goal is aligned with our short- term time horizon, allowing us the opportunity to update our target and assess our strategy in the near future as we aim to remain resilient to climate-related risks and opportunities. In the future, we plan to evaluate strategy resilience, considering a transition to a low-carbon economy consistent with a 2°C or lower scenario and, where relevant, scenarios consistent with increased physical climate-related risks.
including a 2°C or lower scenario.	



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## **Risk Management**

Disclose how the organization identifies, assesses, and manages climate-related risks.

a. Describe the organization's processes for identifying and assessing climate- related risks.	To better understand risks and opportunities and support Hexion's future strategy, we initiated a process in 2021 to educate leadership on TCFD as a strategic planning platform to drive a greater understanding of potential climate-related risks and opportunities. Our annual risk assessment process leads this process in identifying and assessing climate-related risks. This process is conducted by our Internal Audit, Risk Management, and Legal & Compliance teams and comprises interviews with Senior Leadership and committee chairs, a yearly risk assessment survey, and a leadership top risks survey. More details of our most recent risk assessment process can be found in the Governance section of our <u>2022 Sustainability Report.</u>		
	Climate regulations and requirements change frequently and tend to become more stringent over time. As identified in Hexion's 2022 climate- related risks and opportunities screening process, there is advanced recognition that the nature of our business exposes us to potential regulatory burdens under carbon pricing schemes that may come into effect in the future. Due to this, our scenario analysis applied carbon pricing from two scenarios to consider existing and emerging regulatory requirements related to climate change.		
	<ol> <li>Business-as-usual: Carbon pricing that has been announced or enacted is applied to Hexion's emissions on a country level through 2050.</li> <li>Net zero: Carbon prices considered consistent with achieving 1.5°C warming by 2100 are applied on a country level through 2050.</li> </ol>		
	Other areas, such as customer commitments, were also projected using appropriate scenarios.		
	To assess the potential size and scope of identified climate-related risks, Hexion screens risks for their likelihood of occurrence and overlays them with likelihood thresholds. The potential implications for Hexion's business are assessed using financial thresholds, and climate data is used to determine the immediacy of the risk or opportunity.		
b. Describe the	Using Hexion's annual risk assessment process results, we review and		
organization's	implement mitigation strategies related to the identified climate-related		
processes for	risks. Assessment results are presented to the full Board annually, and		
managing climate-	the Risk Committee subsequently receives an update on the risk and		
related risks.	mitigation activities. To prioritize climate-related risks for mitigation,		
	identified risks and opportunities are aggregated and assessed based on		



	their potential financial impact. Materiality is determined by evaluating each risk in terms of likelihood, impact, and velocity.
	In our most recent assessment, subject matter experts (SMEs) generally indicated four levers Hexion could use to manage climate-related risks and capture opportunities.
	<ol> <li>Alternative raw materials and technologies: SMEs identified inputs and technologies that could be substituted with low-emissions alternatives to help Hexion reach our climate commitments.</li> <li>Supply chain engagement: Decarbonizing Hexion's supply chain was identified by SMEs to decrease the lifecycle emissions associated with our products and create a competitive advantage on emissions relative to peers.</li> <li>Climate initiative capital allocation: SMEs indicated the need for increased and sustained expenditure on climate-related projects to capture the opportunities presented by a transition to a low-carbon economy.</li> <li>Energy and material efficiency: SMEs provided tangible ways that Hexion's facilities could lower their material and energy consumption, reducing the company's GHG footprint, exposure</li> </ol>
c. Describe how processes for identifying, assessing, and managing climate- related risks are integrated into the organization's	to carbon pricing, and operating costs. Historically, Hexion has managed sustainability and climate change in the same way. As awareness of climate change and the impact of climate- related risks and opportunities have grown, we have undertaken steps to strengthen our ability to manage these impacts. This includes specific processes to identify, assess, and manage climate-related risks. Moving forward, Hexion will integrate these processes into our overall risk management process where applicable and sensible.
overall risk management.	



## Metrics & Targets

Disclose the metrics and targets used to assess and manage relevant climate-related risks and opportunities where such information is material.

a. Disclose the metrics used by the organization to assess climate- related risks and opportunities in line with its strategy and risk management process.	<ul> <li>Water consumption</li> <li>Waste consumption</li> <li>Net energy consumption and production</li> <li>GHG emissions</li> <li>Net Scope 1 and Scope 2 carbon dioxide equivalent (CO<sub>2</sub>e) emissions</li> </ul> Additionally, we are assembling our Scope 3 emissions as an additional metric to assess climate-related risks and opportunities per our strategy. We are also developing a methodology to identify low-carbon products and related opportunity metrics. To allow for trend analysis, we report data for historical periods for the following metrics: GHG intensity, Energy intensity, net Scope 1 and Scope 2 CO <sub>2</sub> e, and energy reduction. See the Key ESG Metrics section			
b. Disclose Scope	Hexion's Scope	rotocol. We levera	issions are present	ted below. Our
1, Scope 2 and, if	emissions are ca		ID and IEA factors	s in accordance with
appropriate, Scope	GHG reporting p		ge the Diligent too	I to calculate
3 greenhouse gas	emissions and er		actors are applied.	We include facilities
(GHG) emissions	over which we ha		ntrol. Our 2022 Sco	ope 1 emissions
and the related	decreased by 8.6		021, and our Scope	be 2 emissions
risks.	declined by near		me period. Scope	3 emissions are



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Our emissions are also presented graphically in the Key ESG Metrics
section of our <u>2022 Sustainability Report</u> with historical data for trend
 analysis and comparison.